



AGENDA
LAMBTON COUNTY COUNCIL

Wednesday, June 5, 2024 9:30 a.m.
Council Chambers, Wyoming

Page

1. Morning Reception with Heritage Champions

County Councillors are invited to attend a morning reception with the Heritage Champions from 8:30 a.m. to 9:15 a.m. in the lobby, prior to the Council meeting.

2. Roll Call

3. Land Acknowledgement

We acknowledge that this land on which we are gathered today is part of the ancestral land of the Chippewa, Odawa, and Potawatomi peoples, referred to collectively as the Anishinaabeg. It is through the connection of the Anishinaabeg with the spirit of the land, water and air that we recognize their unique cultures, traditions, and values. Together as treaty people, we have a shared responsibility to act with respect for the environment that sustains all life, protecting the future for those generations to come.

4. Disclosures of Pecuniary Interest

If any.

5. Lambton County's 175th Anniversary Recognition

6. Heritage Champions Recognition

As part of the County of Lambton's 175th Anniversary celebrations this year, Lambton County Archives launched the Heritage Champions Awards in February, with the intent to recognize the exceptional efforts of individuals and groups who have dedicated themselves to preserving and promoting the rich heritage of Lambton County. Twenty-seven outstanding individuals and organizations from each of the 11 municipalities within Lambton County will be recognized.

7. IN-CAMERA SESSION

Recommendation

That the Warden declare that County Council go in-camera to discuss the following:

- a) to review the Lambton County Council (Closed Session) minutes dated May 1, 2024, pursuant to ss. 239(2) (c), (d), (e), (h) and (k) of the *Municipal Act, 2001*.
- b) to receive a report on labour negotiations between The Corporation of the County of Lambton and LiUNA Local 3000, pursuant to s. 239(2) (d) of the *Municipal Act, 2001*.
- c) to review the Committee of the Whole (Closed Session) minutes dated May 15, 2024 pursuant to ss. 239(2) (c), (e), and (k) of the *Municipal Act, 2001*.

8. OPEN SESSION

Regular Meeting called to order.

9. Introduction of New General Manager, Long-Term Care

Congratulations to Michael Gorgey on his new role as General Manager, Long-Term Care Division, effective as of Monday, June 3rd, 2024, following Jane Joris' retirement on May 31st, 2024.

10. Silent Reflection

11. Rise and Report Motions of the In-Camera Session

If any.

12. DELEGATIONS

None.

13. MINUTES OF COUNCIL (OPEN SESSION)

- a) Reading and adoption of the Lambton County Council (Open Session) minutes dated May 1, 2024.

14. Board of Health (Lambton Public Health)

A) Correspondence to Receive and File

- a) BOH 06-10-24 A letter from René Lapierre, Board of Health Chair, and Dr. Mustafa Hirji, Acting Medical Officer of Health and Chief Executive Officer, Public Health Sudbury & Districts dated May 28, 2024, regarding a resolution as passed at the Board of Health for Public Health Sudbury and District's

6 - 13

14 - 16

meeting on May 16, 2024, supporting Bill C-322, National Framework for a School Food Program Act. Please see the attached letter for the full motion.

THEREFORE BE IT RESOLVED THAT the Board of Health for Public Health Sudbury & District commend the Government of Canada for prioritizing healthy school food in Budget 2024 and for working in partnership with provinces, territories and Indigenous communities throughout Canada; and

FURTHER THAT the Board of Health urges local Members of Parliament and other key partners to endorse Bill C-322, *National Framework for a School Food Program Act* and continue to uphold the commitment to the health and well-being of children and youth in Canada.

B) Information Reports

- 17 - 19 a) Information Report dated June 5, 2024 Regarding Health Protection - 2024 First Quarter Activity Report.
- 20 - 22 b) Information Report dated June 5, 2024 Regarding Ontario Seniors' Dental Care Program Update.
- 23 - 30 c) Information Report dated June 5, 2024 Regarding Vector-Borne Disease Program Update.

15. CORRESPONDENCE

None.

16. Information Reports

A) SOCIAL SERVICES DIVISION

- 31 - 33 a) Information Report dated June 5, 2024 Regarding Supportive Housing Partnership Update.

17. Items Not Requiring a Motion

- 34 - 37 a) Sarnia-Lambton Economic Partnership (SLEP) Board minutes dated March 26, 2024.

18. Reports Requiring a Motion

A) SOCIAL SERVICES DIVISION

- 38 - 41 a) Report dated June 5, 2024 Regarding Victoria Street Parking Lot.

B) OFFICE OF THE CAO

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- 42 - 46 a) Report dated June 5, 2024 Regarding City-County Agreement 2024 Renewal.
- 47 - 73 b) Report dated June 5, 2024 Regarding County of Lambton Strategic Plan 2024-2027.

19. **Committee of the Whole Minutes**

- 74 - 80 a) Committee of the Whole (Open Session) minutes dated May 15, 2024.

20. **Items Tabled from Previous Meetings**

None.

21. **Notice of Motion**

22. **Other Business**

23. **Notice of By-Laws**

- a) 17 of 2024 A By-Law to Authorize Long-Term Financing for Capital Projects to Not Exceed \$35,000,000.
- b) 18 of 2024 A By-Law of The Corporation of the County of Lambton to confirm the resolutions and motions of Lambton County Council which were adopted upto and including June 5, 2024.

24. **First and Second Reading of By-Laws**

- a) #17 and #18 of 2024.

25. **Third and Final Reading of By-Laws**

- a) #17 and #18 of 2024.

26. **ADJOURNMENT**

Recommendation

That the Warden declare the meeting adjourned and that the next regular meeting of County Council be held on Wednesday, July 3, 2024 with the In-Camera Session to commence at 9:00 a.m.

27. **O Canada!**

28. **NOTE**

- a) A host is needed for the annual Council B.B.Q. in September.
- b) All are welcome to explore the exhibits in Council Chambers after the

meeting.

**MINUTES
LAMBTON COUNTY COUNCIL**

May 1, 2024

Lambton County Council was in session in Council Chambers, Wyoming, Ontario, at 9:00 a.m. on the above date. Warden in the Chair; Roll called. All members present.

Land Acknowledgement

We acknowledge that this land on which we are gathered today is part of the ancestral land of the Chippewa, Odawa, and Potawatomi peoples, referred to collectively as the Anishinaabeg. It is through the connection of the Anishinaabeg with the spirit of the land, water and air that we recognize their unique cultures, traditions, and values. Together as treaty people, we have a shared responsibility to act with respect for the environment that sustains all life, protecting the future for those generations to come.

Disclosures of Pecuniary Interest

None.

In-Camera

#1: Loosley/Sageman: That the Warden declare that County Council go in-camera:

- a) to review the Lambton County Council (Closed Session) minutes dated April 3, 2024 pursuant to s. 239(2) (d),(e) and (k) of the *Municipal Act, 2001*.
- b) to review the Committee of the Whole (Closed Session) minutes dated April 17, 2024 pursuant to s. 239(2) (c),(e),(h) and (k) of the *Municipal Act, 2001*.

Carried.

Time: 9:03 a.m.

Open Session

The Warden declared that County Council go back into Open Session. Council then reconvened at 9:04 a.m.

Lambton County Council (Open Session) May 1, 2024 (page 2)

Rise and Report Motions of the In-Camera Session

The Clerk noted that County Council met in camera to:

- a) adopt the Lambton County Council (Closed Session) Minutes dated April 3, 2024.
- b) adopt the Committee of the Whole In-Camera Minutes dated April 17, 2024 with respect to the following:
 - i. an update and instructions relating to information explicitly supplied in confidence to the municipality by the Province of Ontario;
 - ii. potential acquisition of property in the City of Sarnia, and to provide instructions in relation thereto;
 - iii. negotiations between the County and a third party relating to a lease agreement in the City of Sarnia; and
 - iv. negotiations between the County and a third party relating to a development project in the City of Sarnia.

Delegations

#2: Atkinson/White: That we invite the delegations within the Bar to speak to County Council.

Carried.

POGG Primer: Ending the Public/Private Partnership Fraud

Alison Maxwell and Larry Swart presented to County Council regarding the "POGG Primer: Ending the Public/Private Partnership Fraud."

County of Lambton Community Development Corporation (CLCDC) Board Update and Request

Dr. Katherine Albion, Executive Director, Western Sarnia-Lambton Research Park and Derrek Lennox, Managing Partner, Kewin Consulting presented to Council regarding an update and request to County Council on behalf of the County of Lambton Community Development Corporation (CLCDC) Board.

#3: Broad/Agar:

- a) That County Council grant the County of Lambton Community Development Corporation (CLCDC) the base operating funding of \$1.35 million through to March 2025, subject to the following conditions:

- i. That 50% of the grant be provided to CLCDC forthwith; and
 - ii. That the remaining 50% of the grant be released only upon receiving further direction from County Council, confirming that the remaining amounts may be released, following a progress update, including its financial status, from CLCDC at the September 4, 2024 County Council meeting.
- b) That Staff report back to County Council on the funding and financial obligations with respect to CLCDC by September 2024.
- c) That Staff also report back to County Council on the remaining lease term for Tourism Sarnia-Lambton with respect to its lease at the tourism facility, and whether there are any opportunities for other County community partners, including Tourism Sarnia-Lambton, to lease space at the Research Park.

A recorded vote starting with Councillor McRoberts was requested by Councillor Bradley on motion #3 of this day's minutes.

Councillor	Vote
J. Agar	Yes (3)
G. Atkinson	Yes (3)
D. Boushy	No (3)
M. Bradley	No (3)
A. Broad	Yes (1)
T. Case	Yes (2)
D. Cook	Yes (3)
B. Dennis	No (3)
D. Ferguson	Yes (1)
B. Hand	Yes (1)
B. Loosley	Yes (2)
K. Marriott	Yes (1)
C. McRoberts	Yes (3)
S. Miller	Yes (2)
D. Sageman	Yes (2)
I. Veen	Yes (1)
B. White	Yes (3)

Yeas - 28; Nays - 9.

Motion Carried.

Western Sarnia-Lambton Research Park's Value to the Economic and Innovation Ecosystems of the Region

Rob Kardas, President and CEO, Lambton College, Dr. David Muir, Associate Vice-President, Innovation and Strategic Partnerships, Western University, Kelly Provost, Director of Economic Development, City of Sarnia, and Matthew Slotwinski, Interim CEO,

Lambton County Council (Open Session) May 1, 2024 (page 4)

Sarnia-Lambton Economic Partnership presented to County Council regarding the importance of the Western Sarnia-Lambton Research Park to the economic and innovation ecosystems of the region.

Guest Speakers

Honourable Rob Flack, Associate Minister of Municipal Affairs and Housing, and MPP Bob Bailey sent their regrets for not being able to attend the Council meeting due to an unforeseen commitment with Premier Doug Ford.

Minutes of Council (Open Session)

The Lambton County Council (Open Session) minutes dated April 3, 2024 were presented.

#4: Sageman/Veen: That the Lambton County Council (Open Session) minutes dated April 3, 2024 be accepted as presented.

Carried.

BOARD OF HEALTH (LAMBTON PUBLIC HEALTH)

Board of Health Correspondence to Receive and File

BOH 05-11-24 A letter from Dr. Charles Gardner, President, Association of Local Public Health Agencies (“aLPHa”) dated April 5, 2024 in response to the Chief Medical Officer of Health’s (“CMOH”) 2023 Annual Report, which addresses substance use and harms and recommends strategies to reduce them. aLPHa has endorsed several resolutions that are directly connected to the themes of CMOH’s Annual Report. A selection of these resolutions and their connections to the CMOH’s observations and recommendations are outlined in the correspondence. See correspondence and links within for full resolution details.

BOH 05-12-24 A letter from René Lapierre, Board of Health Chair, and Dr. Mustafa Hirji, Acting Medical Officer of Health and Chief Executive Officer, Public Health Sudbury & Districts dated April 22, 2024, regarding a resolution as passed at the Board of Health for Public Health Sudbury and District’s meeting on April 18, 2024, relating to recommendations for government regulation of nicotine pouches. Please see the attached letter for the full motion.

THEREFORE BE IT RESOLVED THAT the Board of Health for Public Health Sudbury & Districts strongly encourage Health Canada to take immediate action to close the regulatory gap that permits the sale of nicotine pouches to youth under 18 years of age.

Lambton County Council (Open Session) May 1, 2024 (page 5)

#5: Case/Agar: That correspondence BOH 05-11-24 and BOH 05-12-24 be received and filed.

Carried.

Board of Health Information Reports

#6: Miller/Sageman: That the following Information Reports from the Board of Health (Lambton Public Health) be received and filed:

- a) Information Report dated May 1, 2024 regarding Clinical and Family Services Q1 2024 Update.
- b) Information Report dated May 1, 2024 regarding Rabies Prevention and Control Program Update.

Carried.

CORRESPONDENCE

Correspondence to Receive and File

CC 05-10-24 A letter from Bill Weber, Chair, and Matthew Butler, Staff Representative of Lambton Senior's Advisory Committee ("SAC") dated April 5, 2024 regarding Rural Intercommunity Travel. At its March 26, 2024 meeting, the Lambton SAC endorsed the following motion:

That the Lambton Seniors Advisory Committee recognizes the need for equitable access to public transportation for both urban and rural residents and that the Committee supports the County of Lambton in pursuing a solution for rural/inter-community transportation throughout Lambton County.

#7: Cook/Ferguson: That correspondence CC 05-10-24 be received and filed.

Carried.

Correspondence from Member Municipalities

CC 05-13-24 A letter from Amanda Gubbels, Chief Administrative Officer (CAO)/Clerk, Township of Warwick, dated April 22, 2024 regarding the Township of Warwick's comments in relation to York1 Environmental Compliance Approval (ECA) Amendment Number 019-8417.

CC 05-14-24 A letter from Mayor Mike Bradley, The City of Sarnia, dated April 24, 2024 regarding encampments and homelessness. Please see the attached letter for full details.

Lambton County Council (Open Session) May 1, 2024 (page 6)

#8: Miller/Atkinson: That correspondence CC 05-13-24 and CC 05-14-24 be received and filed.

Carried.

#9: Bradley/McRoberts: That County Council send correspondence to the Province of Ontario seeking that the encampments be addressed as an urgent issue and bring all municipalities, public health units, and other agencies together to devise a comprehensive plan to address this issue.

Carried.

Information Report

SOCIAL SERVICES DIVISION

Information Report dated May 1, 2024 Regarding Homelessness Prevention Department Funding

#10: Veen/Ferguson: That Information Report dated May 1, 2024 regarding Homelessness Prevention Department Funding be received and filed.

Carried.

Item Not Requiring a Motion

The Sarnia-Lambton Economic Partnership (SLEP) Board minutes dated January 30, 2024 were presented to Council for its information.

#11: Case/Cook: That the Sarnia-Lambton Economic Partnership (SLEP) Board minutes dated January 30, 2024 be received and filed.

Carried.

Committee of the Whole (Open Session) Minutes

The Committee of the Whole (Open Session) minutes dated April 17, 2024 were presented.

#12: Atkinson/Sageman: That the Committee of the Whole (Open Session) minutes dated April 17, 2024 be accepted as presented.

Carried.

Item Tabled from a Previous Meeting

Re: Tabling Motion #11 of the Committee of the Whole (Open Session) minutes dated January 17, 2024 reads as follows:

Lambton County Council (Open Session) May 1, 2024 (page 7)

That the report dated January 17, 2024 regarding County of Lambton Agricultural Advisory Committee (CLAAC) Revitalization be tabled until the April 17, 2024 Committee of the Whole meeting.

#13: Broad/Cook: That the report dated January 17, 2024 regarding County of Lambton Agricultural Advisory Committee (CLAAC) Revitalization be lifted from the table.

Carried.

#14: Veen/Loosley: That the report dated January 17, 2024 regarding County of Lambton Agricultural Advisory Committee (CLAAC) Revitalization be received and filed.

Carried.

Other Business

#15: Broad/Bradley: That County Council send a letter of congratulations to the Bergsma family on winning the BASF's Growing Home's \$25,000 grant for their Three Oaks Respite Cabin.

Carried.

Councillor M. Bradley left the meeting at 10:32 a.m.

By-Laws

#16: Case/Cook: That By-Laws #10, #11, #12, #13, #14, #15, and #16 of 2024, as circulated, be taken as read a first and second time.

Carried.

#17: Case/Cook: That By-Laws #10, #11, #12, #13, #14, #15, and #16 of 2024, as circulated, be taken as read a third time and finally passed.

Carried.

Adjournment

#18: Veen/McRoberts: That the Warden declare the meeting adjourned and that the next regular meeting be held on Wednesday, June 5, 2024 with the In-Camera Session to commence at 9:00 a.m.

Carried.

Time: 10:33 a.m.

Lambton County Council (Open Session) May 1, 2024 (page 8)

Jane Joris Retirement

Congratulations to Jane Joris on her retirement from the County of Lambton. Jane has served the County in a number of positions since 1996, including that of Supervisor, Administrator and, most recently, General Manager, Long Term Care Division. She will be dearly missed by her many friends and colleagues.

Kevin Marriott
Warden

Olivia Leger
Clerk



BOH 06-10-24

May 28, 2024

VIA ELECTRONIC MAIL

Viviane Lapointe
Member of Parliament, Sudbury

Marc Serré
Member of Parliament, Nickel Belt

Carol Hughes
Member of Parliament, Algoma-Manitoulin-Kapuskasing

Dear Members of Parliament:

Re: Support for Bill C-322 National Framework for a School Food Program Act

At its meeting on May 16, 2024, the Board of Health carried the following resolution #36-24:

WHEREAS the current Ontario student nutrition program only reaches 40% of students and 71% of publicly funded Kindergarten to Grade 12 schools due to insufficient funding, rising food costs, inadequate infrastructure and human resources, and an increase in student need for proper nourishment; and

WHEREAS the Board of Health for Public Health Sudbury & Districts passed motion [02-20](#) supporting a universal fully funded healthy school food program, and motion [61-23](#) supporting a funded national school food program in the 2024 Federal Budget; and

WHEREAS although the Government of Canada recently [announced an investment of \\$1 billion over 5 years for the national school food program](#) in the 2024 Budget to help enhance and broaden existing programs throughout Canada, more support is required to ensure a universal fully funded school food program for all students; and

Sudbury

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f: 705.522.5182

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f: 705.677.9611

Sudbury East / Sudbury-Est

1 rue King Street
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f: 705.867.0474

Espanola

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Healthier communities for all.
Des communautés plus saines pour tous.

Letter
Re: Bill C-322 Policy Support
May 28, 2024
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WHEREAS Private Member's [Bill C-322](#) calls for a national framework to establish a school food program that is universal, sustainable and effective, where no child is left out or stigmatized in the program due to their families' ability to pay, fundraise, and volunteer with the program; and

THEREFORE BE IT RESOLVED THAT the Board of Health for Public Health Sudbury & District commend the Government of Canada for prioritizing healthy school food in Budget 2024 and for working in partnership with provinces, territories and Indigenous communities throughout Canada; and

FURTHER THAT the Board of Health urges local Members of Parliament and other key partners to endorse Bill C-322, National Framework for a School Food Program Act and continue to uphold the commitment to the health and well-being of children and youth in Canada.

Evidence has shown that not all schools are able to implement a healthy school food program due to its inconsistent patchwork of funding via public and private contributions, and charitable donations^{i,ii,iii}. At the same time, these programs often rely on volunteers to administer the program as the funds are prioritized for covering rising costs of food and maintaining program infrastructure to deliver school meals or snacks^{i,ii,iv}.

The Board of Health is pleased to witness growing support for prioritizing a national school food policy for Canada. Many individuals from across the country also voiced the importance for programs to "embrace universality" so that a healthy school food program can positively impact student's nourishment, health and wellbeing, and academic achievement, without students, families and schools feeling stigmatized if participating in the program^v. The proposed National Framework for School Food Program Act would help ensure the development of a universal program in which students have equal opportunity to benefit from healthy meals at school everyday.

Sincerely,



René Lapierre
Chair, Board of Health



M. Mustafa Hirji, MD, MPH, FRCPC
Acting Medical Officer of Health and Chief Executive Officer

cc: Honourable Chrystia Freeland, Deputy Prime Minister and Ministry of Finance
Honourable Jenna Sudds, Ministry of Families, Children and Social Development
Honourable Gary Anandasangaree, Ministry of Crown-Indigenous Relations

Letter
Re: Bill C-322 Policy Support
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Honourable Patty Hadju, Ministry of Indigenous Services
Bruce Bourget, Director of Education, Rainbow District School Board
Danny Viotto, Director of Education, Huron Superior Catholic District School Board
Joanne Bénard, Director of Education, Sudbury Catholic District School Board
Lesleigh Dye, Director of Education, District School Board Ontario North East
Lucia Reece, Director of Education, Algoma District School Board
Paul Henry, Directeur de l'éducation, Conseil scolaire catholique Nouvelon
Sébastien Fontaine, Directeur de l'éducation, Conseil scolaire public du Grand Nord de l'Ontario
Sylvie Petroski, Directrice de l'éducation, Conseil scolaire catholique de district des Grandes Rivières
Debbie Field, Coalition for Healthy School Food
Carol Dodge, Executive Director, Better Beginnings Better Futures
Ontario Boards of Health


ⁱ Ruetz, A. T., & McKenna, M. L. (2021). *Characteristics of Canadian school food programs funded by provinces and territories*. *Canadian Food Studies*, 8(3), 70-106. <https://doi.org/10.15353/cfs-rcea.v8i3.483>

ⁱⁱ Haines, J., & Ruetz, A. (2020, March 01). *School Food and Nutrition. Comprehensive, Integrated Food and Nutrition Programs in Canadian Schools: A Healthy and Sustainable Approach*. Arrell Food Institute. https://arrellfoodinstitute.ca/wp-content/uploads/2020/03/SchoolFoodNutrition_Final_RS.pdf

ⁱⁱⁱ Bond, N. (2015, February 01). *Evaluating Universal Student Nutrition Programs: Methods, Indicators, and Outcomes*. Regions. Community Engaged Scholarship Institute. <https://atrium.lib.uoquelpq.ca/bitstreams/840f461a-78ab-4733-81a3-0c1c0d2ceb12/download>

^{iv} Ruetz, A.T., Edwards, G., Zhang, F. (2023). *The Economic Rationale for Investing in School Meal Programs for Canada: multi-sectoral impacts from comparable high-income countries*. The Arrell Family Foundation. https://amberleyruetz.ca/assets/uploads/ruetz-consulting_the-economic-rationale-for-investing-in-school-mealprograms-for-canada.pdf

^v Economic and Social Development Canada. (2023). *National School Food Policy Engagements – What We Heard Report*. Government of Canada. <https://www.canada.ca/en/employment-social-development/programs/school-food/consultation-school-food/what-we-heard-report-2023.html>

 <p style="text-align: center;">PUBLIC HEALTH SERVICES DIVISION</p>	
REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
DEPARTMENT:	LAMBTON PUBLIC HEALTH
PREPARED BY:	Chad Ikert, Manager, Health Protection
REVIEWED BY:	Andrew Taylor, General Manager Stéphane Thiffeault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
INFORMATION ITEM:	Health Protection - 2024 First Quarter Activity Report

BACKGROUND

The purpose of this report is to provide County Council with an update on programs and activities administered by the Health Protection service area of Lambton Public Health (“LPH”) in the first quarter of 2024.

The most recent update on these programs and activities was provided to County Council through the Council report *Health Protection - 2023 Fourth Quarter Activity Report* dated February 7th, 2024.

DISCUSSION

Highlights:

- LPH resumed enforcement of the *Immunization of School Pupils Act, 1990* since being paused during the pandemic. Working with local school boards, elementary school students were suspended as of March 5th and high school students were suspended as of March 26th if up-to-date records or a valid exemption were not reported to LPH. LPH received over 6,000 phone calls between January and March to support parents/guardians, students, and other community partners. LPH worked with local health care providers to provide them with necessary vaccines for their school-aged patients, and LPH offered catch-up clinics to increase access.
- In collaboration with key external partners, LPH monitored the increase in measles activity globally and maintained readiness to prevent, investigate, and contain any suspect or confirmed measles cases in Lambton should any cases arise. Lambton County does not have any documented measles cases to date.

Infectious Diseases Prevention and Control Team Activities:

Activity	2024 Q1 Actuals
Reportable Disease Investigations	166 investigations - 21 enteric, 140 respiratory (87 of which were COVID-19), 5 others.
Institutional Outbreak Investigations	23 investigations (17 respiratory outbreaks, 6 enteric outbreak)
Infection Control Inspections	105 inspections (including 33 daycares, 33 personal service settings, 34 group homes, 5 congregate living settings)
Infection Prevention and Control Complaint Investigations	5 investigations

Immunization and School Health Team Activities:

Activity	2024 Q1 Actuals
<i>Immunization of School Pupils Act</i> Enforcement	6,199 First Notices and 3,947 Suspension Orders mailed; 546 students suspended due to incomplete records
Routine and Catch-up Clinics	1,615 vaccinations given at 15 catch-up/routine clinics and 8 high school clinics
COVID-19 Immunization Clinics	54 vaccinations given at 5 clinics (combined COVID/Flu clinics)
Flu Immunization Clinics	20 vaccinations given at 5 clinics (combined COVID/Flu clinics)
Immunization Record Assessments for Out-of-Province Students	125 records assessed

Environmental Health Team Activities:

Activity	2024 Q1 Actuals
Food Premise Inspections	231 inspections (including 218 routine inspections, 8 re-inspections, 5 pre-operational)
Food Handler Training Course	106 food handlers certified
Food Safety Complaint Investigations	29 investigations
Recreational Water Inspections	21 inspections (including 13 public pools, 7 spas, and 1 pre-operational)
Rabies Investigations	93 investigations with rabies post-exposure prophylaxis being administered to 7 individuals
Health Hazard Investigations	37 investigations related to mould, pests, sewage, and sanitation
Temporary Foreign Worker Housing Inspections	9 inspections

FINANCIAL IMPLICATIONS

All costs associated with the Health Protection programs are included in the approved 2024 LPH budget, which are cost-share funded.

CONSULTATIONS

In the preparation of this report, the Supervisors of Health Protection were consulted where necessary.

STRATEGIC PLAN

The programs, services and activities delivered by LPH staff are consistent with the missions, principles and values identified in the County's Strategic Plan and support the value of the County as a healthy community.

CONCLUSION

This report provides an update on programs and activities administered by LPH's Health Protection team in the first quarter of 2024. These programs and services make a vital contribution to maintaining a safe and healthy community for all Lambton County residents.



PUBLIC HEALTH SERVICES DIVISION

REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
DEPARTMENT:	LAMBTON PUBLIC HEALTH
PREPARED BY:	Kevin Churchill, Manager, Clinical and Family Services
REVIEWED BY:	Andrew Taylor, General Manager Stéphane Thiffault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
INFORMATION ITEM:	Ontario Seniors' Dental Care Program Update

BACKGROUND

Lambton Public Health (“LPH”) has been administering the Ontario Seniors’ Dental Care Program (“OSDCP”) since December 2019. The goal of the OSDCP is to avoid costly urgent and emergency dental care for eligible seniors by providing basic preventative and restorative treatment coordinated by local public health units. Ontarians aged 65 and over with an annual income of \$22,200 or less, or couples with a combined annual income of \$37,100 or less and who do not have dental benefits, qualify for OSDCP.

A new Federal Canadian Dental Care Plan (“CDCP”) was announced in 2023 and was implemented on May 1, 2024. The CDCP is available to “eligible Canadians who file taxes, have incomes below \$90,000 and don’t have access to private dental insurance.” Seniors aged 65 or over are now eligible for treatment under the CDCP. This eligibility overlaps with the OSDCP. Based on the income requirement, 100% of clients eligible for the OSDCP should be eligible for the CDCP as the Federal income threshold is higher. LPH staff are still exploring how these two programs interact with each other and the purpose of this report is to highlight some differences between the two programs.

Staff last reported to County Council on the OSDCP through the *Ontario Seniors’ Dental Care Program Update* report dated November 1, 2023.

DISCUSSION

LPH's experience with the OSDCP has seen many positive outcomes for eligible patients. The OSDCP has been delivered in partnership with participating local dentists, who are reimbursed for eligible services. These are seniors who otherwise would have had no access to dental care and no dental benefits. The introduction of the new Federal CDCP is welcome news as it expands eligibility beyond what the OSDCP provides. This means that more local seniors will have access to dental care.

The following table provides a comparison between the Ontario OSDCP and the Federal CDCP.

Program	Ontario - OSDCP	Federal - CDCP
Annual Income	\$22,200 individual, \$37,100 per couple	\$90,000 adjusted family net income
Coverage	Full coverage - client does not co-pay, within approved max limits	Co-payment on a sliding scale (dentist can bill the difference not covered).
Coordination of benefits	No coordination of benefits between 2 programs – consumer must choose. Patients <u>cannot</u> be charged any additional costs (except \$80 co-pay for dentures)	No coordination of benefits between 2 programs. Patients <u>can</u> be charged difference between covered amount and “full cost”
Eligibility	May be eligible under the guarantor process without a prior year tax return	Must meet income threshold based on filed tax return in previous year
Age	65 and up	65 and up as of May 2024
Program Delivery Model	Provincial direction based on Clinics in PHUs or agreements with local providers.	Fee for services / participating community dentists
Fee structure	Dental providers must submit a treatment plan for approval. Providers are paid at a reduced rate, which is considerably lower than the rates for those with private insurance.	CDCP pays dental providers more.
Other /Differences	OSDCP covers more scaling units.	Some procedures not covered by CDCP.
	Administered by public health units	Administered by Sunlife

Our dental team has received many enquires about the new Federal CDCP since it was announced, and we continue to provide information and encourage those who are eligible to apply to the CDCP through Service Canada. More information on the Federal program is available [here](#).

As more eligible seniors sign up for the CDCP, we expect to see demand decrease for the OSDCP. There are some early signs that this shift is already occurring. We are seeing strong uptake of the CDCP among local dental providers who are enrolling to provide services to eligible seniors, with about 64% of local dentists enrolled.

As noted, there are some differences between the two programs, and they will continue to co-exist. Staff will continue to monitor uptake and direct clients to the appropriate program.

FINANCIAL IMPLICATIONS

The OSDCP is 100% funded by the province of Ontario. The CDCP is funded by the Government of Canada.

CONSULTATIONS


In the delivery of the OSDCP, LPH continues to consult and share information with local dental and denture providers. Staff have also attended information sessions hosted by the federal government about the new CDCP.

STRATEGIC PLAN

Delivery of the OSDCP is consistent with the mission, principles and values identified in the County's Strategic Plan and supports the values of Lambton County as a healthy community.

CONCLUSION

Affordable and accessible dental and oral health care provides benefits to seniors that can significantly improve their quality of life and overall health. LPH will continue to deliver the OSDCP to eligible local seniors in partnership with local dental providers. The new CDCP will increase access to dental care for seniors and other age groups, and these will be phased in over time. More information on the Federal program is available [here](#).

 <p style="text-align: center;">PUBLIC HEALTH SERVICES DIVISION</p>	
REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
DEPARTMENT:	LAMBTON PUBLIC HEALTH
PREPARED BY:	Chad Ikert, Manager, Health Protection Lori Lucas, Supervisor, Health Protection
REVIEWED BY:	Andrew Taylor, General Manager Stéphane Thiffeault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
INFORMATION ITEM:	Vector-Borne Disease Program Update

BACKGROUND

The Ontario Public Health Standards require Boards of Health to have a Vector-Borne Disease (“**VBD**”) program in place to monitor, trace, and control vector-borne diseases of public health significance. Vector-borne diseases are transmitted by insects such as mosquitoes and ticks, which are responsible for illnesses such as West Nile virus (“**WNV**”) and Lyme disease.

The following report summarizes the 2023 results of LPH’s program activities and provides an update on the VBD program planned for 2024. The most recent update on this program was provided to County Council through the Council report *Vector-Borne Disease Program Update* dated June 7, 2023.

DISCUSSION

West Nile Virus Surveillance, Prevention and Control:

In Ontario, there were a total of 48 confirmed WNV human cases in 2023. This is an increase from 23 cases in 2022 and 18 cases in 2021. See Appendix "A" for the number of confirmed human cases in Ontario from 2016-2023. Ontario also saw an increase in positive mosquito traps with 306 in 2023, up from only 89 in 2022 and 105 in 2021. See Appendix "B" for the number of positive mosquito pools and human cases of WNV (Ontario) from 2016-2023.

WNV has been consistently detected in Lambton County since 2002. See Appendix "C" for WNV activity in Lambton County from 2016-2023.

Human, Mosquito and Wildlife Surveillance

There was one confirmed human case of WNV reported in Lambton in 2023. There has been a total of six lab-confirmed cases of WNV in Lambton County since 2016.

Adult mosquito surveillance took place over a 12-week period from July to September 2023. There were four WNV-positive mosquito traps identified in Lambton County in 2023. The positive mosquito traps were located in Forest, Wyoming, Corunna and Sarnia.

Mosquito Control

Lambton County continued to monitor and treat municipal catch basins with mosquito larvicide in 2023. Pestalto Environmental Health Services was contracted to apply larvicide treatments to approximately 17,400 municipal catch basins under a pesticide permit. Three rounds of treatments were applied throughout the 2023 season. Round one was completed June 21 to July 6, round two was completed July 24 to July 26, and round three was completed August 15 to August 24.

The municipal catch-basin larviciding program will continue in 2024. Pestalto Environmental Health Services will administer the program applying three rounds of treatment throughout the 2024 season.

Standing Water Risk Assessment and Control

In addition to mosquito control measures, the department monitors standing water complaints and locations in accordance with the County of Lambton's Standing Water By-Law which regulates standing water on all properties from April 1 to October 31 annually. The Standing Water By-Law is a preventative measure to help eliminate potential mosquito breeding sites. In 2023, twenty-two standing water complaints were investigated.

Public Education

In 2023, a WNV information mail-out package was distributed to locations throughout the County including, veterinarians, long-term care facilities, community centers, daycares, golf courses, campgrounds, municipal offices, libraries, garden centers, occupational health nurses and physicians. Media releases and social posts were also issued throughout the season regarding activities and surveillance related to WNV including standing water complaints, mosquito trapping and larviciding.

Lyme Disease Surveillance, Prevention, and Control:

Human Case Surveillance

Lambton Public Health ("LPH") relies on physicians to request laboratory testing for those patients who present Lyme disease-like symptoms or those who have been exposed to a tick positive for *Borrelia burgdoferi*, the bacterium which causes Lyme disease. There were seven confirmed human cases of Lyme disease in Lambton County in 2023.

In Ontario, there were 1771 confirmed and probable human cases of Lyme disease reported in 2023; an incidence rate of 11.5 per 100,000. The 2022 incidence rate was 9.5 per 100,000 people; and 11.3 per 100,000 in 2021. (Public Health Ontario, 2024)

Vector Surveillance

During 2023, both passive and active tick surveillance continued. Passive tick surveillance uses ticks collected and submitted by the public voluntarily. Active surveillance uses ticks collected from their natural habitat by LPH staff using methods such as dragging a piece of fabric along the ground (drag sampling).

Through passive surveillance, the public can submit ticks to LPH for identification either in person or through a submission form available on the LPH website. Through the LPH website, the public can submit a photo of a tick directly to LPH for identification by a Public Health Inspector. Passive surveillance continues to be tracked and reported and helps identify new and potential emerging areas for black-legged ticks, which can be further assessed through active surveillance.

Active tick surveillance in 2023 resulted in 17 ticks being found with only 1 being identified as a black-legged tick. LPH intends to continue active surveillance efforts in 2024 to continue to monitor for black-legged tick populations in areas of Lambton County outside of Pinery Provincial Park and surrounding area. See Appendix "D" for the number of ticks collected (passive and active) from 2016-2023.

Members of the community can also utilize the website platform etick.ca for tick identification. This website is a public platform that provides image-based identification and population monitoring of ticks in Canada. It was developed in partnership with many different organizations including the Public Health Agency of Canada and Public Health Ontario. Through the etick website, the public can submit photos of a tick for identification. The identification results and other data, such as collection date and locality, can then be consulted and mapped so that all users may visualize the information related to any/all species for any given year and or geographical area. Access to etick.ca is free and it's not necessary to contribute data to consult the database.

Lambton County is considered a risk area for Lyme disease with an established population of black-legged ticks in Pinery Provincial Park. See Appendix "E" for Black-legged tick established risk areas in Ontario. Active tick surveillance conducted at the Pinery Provincial Park in the fall of 2021 showed a significant increase in black-legged/deer ticks. The National Microbiology lab tested a sample of 60 ticks from the Pinery for a panel of tick-borne illnesses. Out of the ticks tested, 38% were found to be positive for the Lyme bacteria. Therefore, continued surveillance and education are very important to minimize the risk of contracting Lyme disease to the citizens and visitors of Lambton County. Increased active surveillance methods and public education carried out over several seasons will allow LPH to better monitor the prevalence of black-legged tick populations in Lambton County.

In Ontario, Lyme disease is no longer the only disease of focus transmitted from black-legged ticks. Other tick-borne diseases carried by blacklegged (deer) ticks include anaplasmosis, babesiosis, and Powassan virus. These diseases were named diseases of public health significance in July 2023. Information regarding these new tick-borne illnesses have been shared with local health care providers for awareness and potential patient testing if required. No cases of these diseases have been reported locally, however any black legged ticks found through active surveillance will be tested for these pathogens.

Several factors may be responsible for the continued increase in the range of black-legged ticks in Ontario and in Lambton County. These factors include the expansion of their natural range aided in part by climate warming, lengthening summer and fall seasons, and possible changes in the range of their key hosts, such as deer and mice. All tick surveillance indicators suggest that the current range of black-legged tick populations is expanding and will likely continue to do so in the future (Public Health Ontario (PHO), 2023).

Public Education

With the increase in the tick population at Pinery Provincial Park and surrounding area and the percentage of positive ticks being greater than 20% (38%), LPH increased education and awareness activities focused in and around the high-risk area. A small working group was formed consisting of Public Health Inspectors, a Public Health Nurse in Infectious Disease Prevention and Control, a Public Health Nurse in Social Determinants of Health, as well as the program supervisor. This group identified key messages, media, and special events to attend to provide education. Three events were attended in 2023 with staff engaging hundreds of individuals.

Further, a mail-out of Lyme disease resources was distributed to the same facilities that the WNV package was sent to. Similarly, tick precautions were communicated through news ads, social media, and media releases. Educational materials, including fact sheets, were also made available to the public. The mail-out to health care providers focused on a change in prophylactic recommendations for anyone who was at a risk area and had a tick attached for 24 hours or more.

2024 Vector-Borne Disease Program

For the 2024 season, LPH will continue with surveillance, control, and educational activities conducted in 2023. Due to the increased black-legged tick population identified at the Pinery Provincial Park and considering the number of ticks that tested positive for the bacteria that causes Lyme disease, LPH will continue to provide increased public education to the at-risk public on strategies to prevent tick bites and reduce the risk of contracting Lyme disease.

FINANCIAL IMPLICATIONS

All costs associated with the VBD Program are cost-share funded between the province and municipality, as approved in LPH's 2024 Health Protection Budget.

CONSULTATIONS

None.

STRATEGIC PLAN

The VBD program is consistent with the missions, principles and values identified in the County's strategic plan and support the value of Lambton County as a healthy community.

CONCLUSION

Vector-borne diseases are transmitted by insects such as mosquitoes and ticks, which are responsible for illnesses such as WNV and Lyme disease. This report provides an update on the results of LPH's 2023 Vector-Borne Disease Program and provides an update on what is planned for 2024. For the 2024 season, LPH will continue with surveillance, control and educational activities to protect the public from the threat of West Nile virus and Lyme disease.

Appendix "A"
Number of Confirmed Human Cases of West Nile Virus 2016-2023

Year	Lambton	Ontario	Canada
2023	1	48	76
2022	0	23	25
2021	0	18	35
2020	1	70	163
2019	0	19	45
2018	3	124	437
2017	1	153	202
2016	0	47	162
Total	6	502	1345

(LPH, PHO, and Public Health Agency of Canada surveillance data)

Appendix "B"
Number of Positive Mosquito Pools and Reported Confirmed and Probable Human Cases of West Nile Virus (Ontario)

Year	# Of Positive Pools	# Of Positive Humans
2023	306	61
2022	89	23
2021	105	18
2020	171	70
2019	71	19
2018	305	124
2017	409	153
2016	211	47

(PHO Surveillance Data)

Appendix "C"

West Nile Virus Activity in Lambton County 2016-2023

Year	Human	Horse	Mosquito	Positive Mosquito Species
2023	1	0	4	Cx. Restuans Cx. pipiens
2022	0	0	1	Culex pipiens / restuans
2021	0	0	2	Culex pipiens / restuans
2020	1	0	2	Aedes Vexans Vexans
2019	0	0	1	Aedes Vexans Vexans
2018	3 (1 probable)	0	5	Cx. Restuans Cx. pipiens
2017	1	0	2	Cx. Restuans Cx. pipiens
2016	0	0	2	Cx. Restuans Cx. pipiens
Total	6	0	19	

Appendix "D"

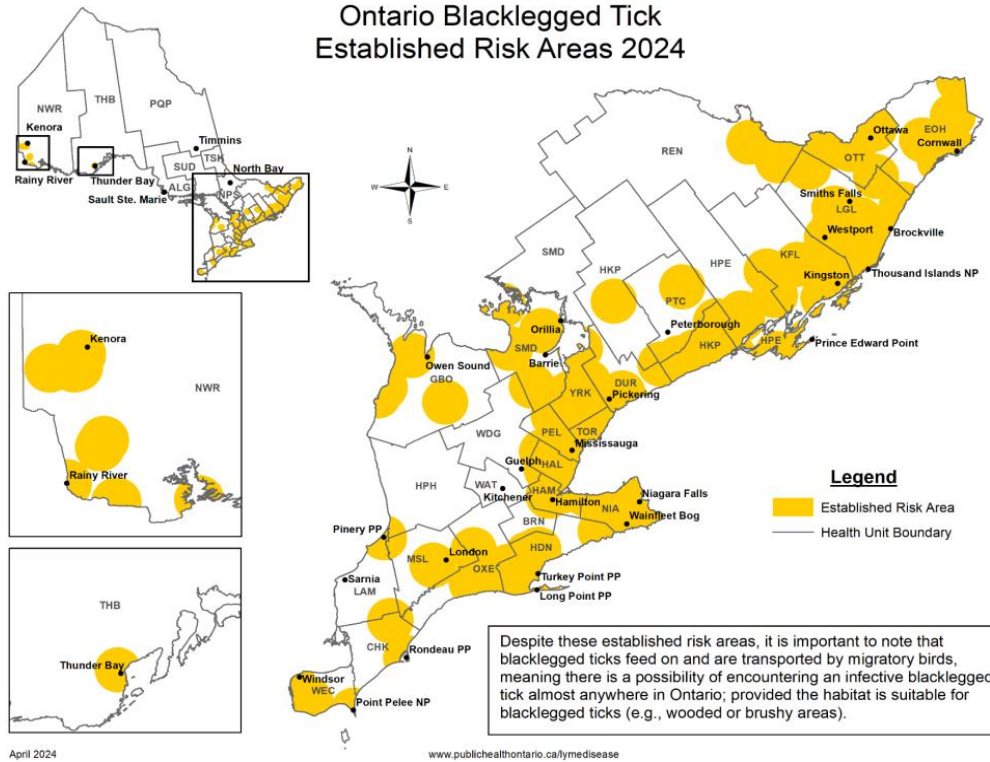
Ticks Collected in Lambton County (passive and active surveillance)


Year	<i>Dermacentor variabilis</i> (American Dog Tick)	<i>Ixodes scapularis</i> (Black-legged Tick)	Other	Total
2023	93 Passive/16 active	21 Passive/1 active	0	131
2022	114	13 Active surveillance	5	132
2021	Passive surveillance data not available	Passive surveillance data not available >150 (active surveillance)	N/A	>150
2020	Passive surveillance data not available	Passive surveillance data unavailable 0 (active surveillance)	N/A	N/A
2019	235	38 (passive surveillance)	8	273
2018	186	30 (passive surveillance)	8	224
2017	321	37 (passive surveillance)	3	361
2016	174	25 (24 active surveillance 49 total)	2	225

(LPH Data)

Appendix "E"
Ontario Blacklegged Tick
Established Risk Areas 2024
 (Source: [Public Health Ontario](#))

Ontario Blacklegged Tick
Established Risk Areas 2024



 <p style="text-align: center;">SOCIAL SERVICES DIVISION</p>	
REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
DEPARTMENT:	HOUSING SERVICES
PREPARED BY:	Melisa Johnson, Manager
REVIEWED BY:	Valerie Colasanti, General Manager Stéphane Thiffeault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
INFORMATION ITEM:	Supportive Housing Partnership Update

BACKGROUND

Lambton County Council, at its meeting on March 6, 2024, endorsed the following motion:

#3: Bradley/White: That Staff be authorized to issue a Request for Proposal (RFP) for a Supportive Housing Agency partnership.

Carried.

The purpose of this report is to provide an update of the results of the Request for Proposal (“RFP”) for a supportive housing agency partnership.

DISCUSSION

An RFP to develop a Supportive and Affordable Housing Partnership was issued on March 14, 2024. The deadline to submit responses was April 25, 2024, and one response was received from Indwell Community Homes (“Indwell”). This response was reviewed for compliance to the RFP request and was found to be a complete submission that met the requirements of the RFP.

Indwell is a Christian charity that creates affordable housing communities that support people seeking health, wellness and belonging. Its staff provide comprehensive supports that wrap-around individuals living in their own apartments within Indwell developments. Indwell’s experience of over 50 years demonstrates that supportive housing is effective in ending homelessness.

Indwell’s supportive housing model provides on-site health and tenancy-related services that are delivered through housing and registered health professionals, including nurses, psycho-social support workers, social support workers, addictions support workers and housing support workers.

Indwell currently supports over 1,200 individuals across seven municipal Service Manager regions in Ontario. They have developed over 1,000 apartments since 2007 with each new housing program having support programs and funding models tailored to tenant and community needs. Funding from community donations, municipal investments as well as Provincial and Federal funding have provided the capital to create permanent affordability to tenants. Indwell is also a Ministry of Health-funded agency which enables the delivery of health services supporting individuals to overcome the impacts of addiction and mental health conditions.

The County has formed a partnership with Indwell with the goal to plan, construct and eventually operate between 150 and 300 supportive housing units in Lambton. This partnership will advance the pre-development, including selecting the location(s), designing of the project, obtaining necessary planning approvals as required, and securing funding, etc. After the pre-development phase, pending project approvals and funding, the partnership could continue through the construction and eventual operation of the supportive housing project.

Staff will report back to Council seeking approval for individual projects at a future date.

FINANCIAL IMPLICATIONS

There is no impact to the levy.

The potential financial implications of the strategic development plan for Lambton are unknown at this time. Individual projects, including full financial implications, will be presented for Council approval at a future date.

CONSULTATIONS

Consultations have taken place with the C.A.O., General Manager, Social Services, County Solicitor/Clerk, Assistant County Solicitor/Deputy Clerk, Manager, Procurement and Projects, Manager, Homelessness Prevention & Children Services and the County of Lambton's Housing and Homelessness Plan 2020-2024.

STRATEGIC PLAN

Providing safe affordable housing is in keeping with the County's Mission to promote an enhanced quality of life through the provision of responsive and efficient services accomplished by working with municipal and community partners.

The activities of the Division support the Community Development Area of Effort #3 in the County of Lambton's Strategic Plan, specifically:

- Advocating in a manner that raises the profile of the County and its needs in order to secure improved government supports, funding, grants, and other resources.
- Developing programs and initiatives that address poverty reduction and promote social belonging.
- Planning for and responding to the ever-changing needs of an aging population, homelessness and retaining young people in the community while supporting their transition to being employed community members and future leaders.
- Actively pursuing joint opportunities with community partners that contribute to the well-being of the Lambton Community.

CONCLUSION

The multi-year, portfolio-scale, strategic development plan to address the affordable and supportive housing crisis in Lambton County includes the development of 300 supportive housing units. Formalizing a partnership with Indwell as the supportive housing agency is needed to advance the development of affordable and supportive housing in the community.



BOARD OF DIRECTORS MEETING

Tuesday, March 26th 7:30AM
LOCATION: Virtual, Team Meeting

Attendance:

Marriott, Kevin	Bradley, Mike
Lee, Adrienne	Kabbes, Don
McEachran, Carrie	Perdeaux, Rick
Edlington, Angela	Cayea, David
Dochstader, Nick	Plain, Jeff
Thiffeault, Stephane.	Reaume-Zimmer, Paula
Kardas, Rob	Knapp, Tim

Slotwinski, Matthew (Interim CEO)
Moore, Brittany (Executive Assistant)

Regrets:

Call to Order

Quorum Present

Agenda

Motion: To approve Agenda as submitted.

Moved by N. Dochstader. Seconded by P. Reaume-Zimmer. Carried.

Declaration of Conflict of Interest

None declared.

Approval of Minutes

Motion: That the minutes of the Board Meeting held January 30th, 2024 be approved as submitted.

Moved by K. Marriott. Seconded by D. Cayea. Carried.



Chair Update

Motion: To go in camera.

Moved by S. Thiffeault. Seconded by C. McEachran. Carried.

Rise from camera.

CEO Update

- M. Slotwinski shared the CEO report executive summary

Committees

Governance Committee

- A. Lee provided an update on Bylaw review and recommendations
 - Revision to by-law 31.

The Chair shall, when present, preside at all meetings of the members and of the Board of Directors and shall be charged with the general supervision of the business and affairs of the Corporation. Except when the Board of Directors has appointed a Chief Executive Officer, the Chair shall also have the powers and be charged with the duties of that office. The Chair shall be elected from amongst only those directors whom do not hold a publicly elected position. **The Chair of the Board and Executive Committee will be responsible to approve all CEO activity, including vacation requests, expenses, etc. All expenses should be incurred in accordance with the board-approved budget unless otherwise directed or approved by the Chair and Executive Committee.**

- A. Lee review the presented draft CEO Travel, Expense and Procurement policy

Motion: to approve the revisions to by-law 31 as stated above and approve the CEO Travel, Expense and Procurement policy as submitted.

Moved by C. McEachran. Seconded by R. Kardas. Carried.

- AGM speaker discussion; few different approaches we considered. First of which, Diamond Petrochemicals Canada. Relatively new to the community, but taken over long-standing assets. Also discussed Origin Materials. Lastly, minister of immigration or related support staff.
 - Interest in Diamond Petrochemicals
 - Consideration to be made if it is held at Aamjiwnaang the beliefs fall in line with the first nations



- Speaker to address the general structural changes of the community and environment, remind the community we need to be a part of the change
 - Whole global Canadian Energy system; timelines, fossil fuels, natural gas, building trades, federation of agriculture- talk in a general sense not just local to the economy
- Discussion on in-person Board meetings; option to attend virtually but the effort to attend in-person.
 - Moving forward meetings will be 8am-9:30am

Motion: Return to in-person format with option for online for those who need it.

Moved by M. Bradley. Seconded R. Kardas. Carried.

Finance Committee

- Year-to-date financials update
- 2023 Fraud Letter and BDO Letter of Engagement
- Approval of 2024 Budget

Motion: That the 2024 budget presented be approved as submitted.

Moved by D. Kabbes. Seconded by T. Knapp. Carried.

New Business


- None

Motion to Adjourn

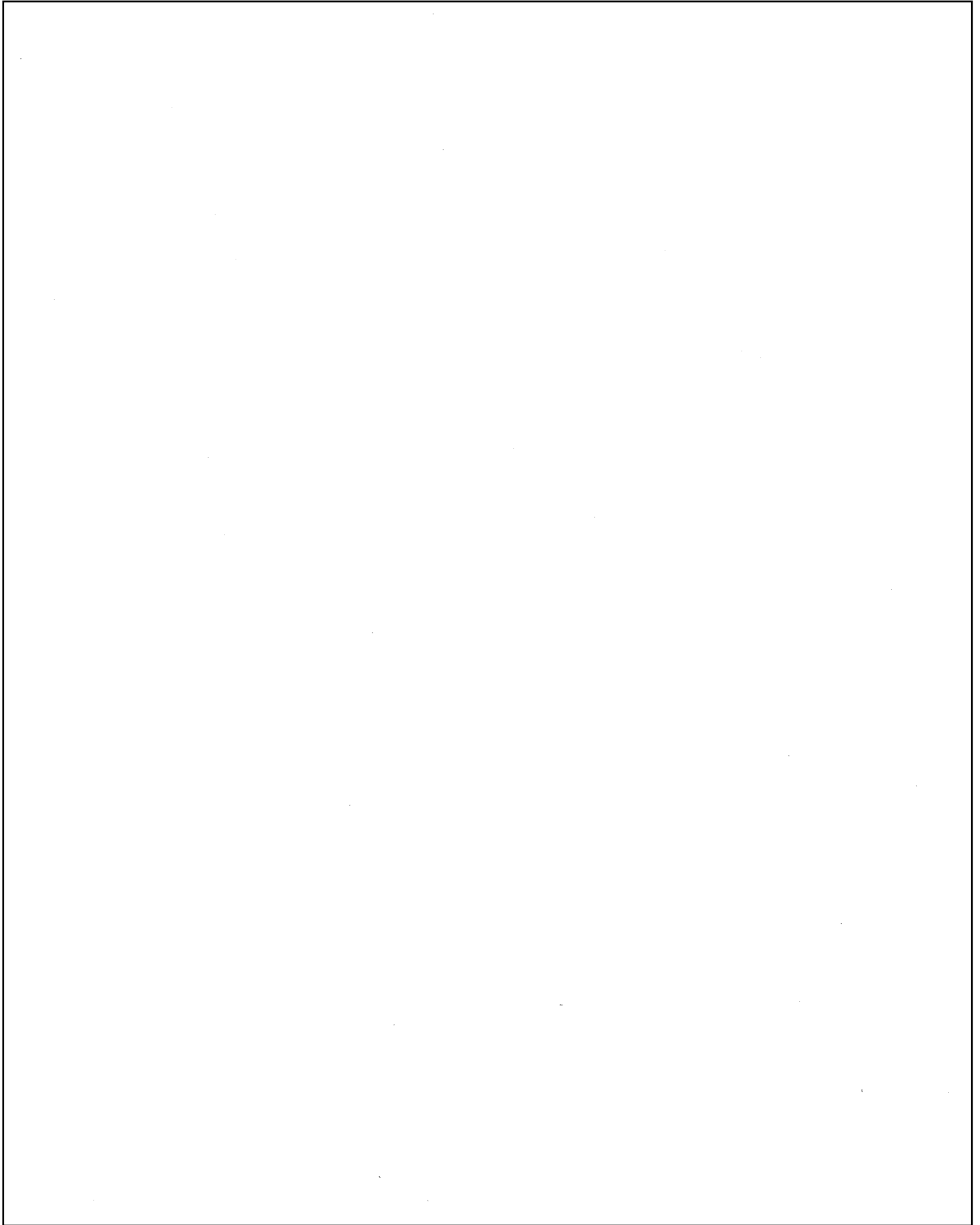
Moved by C. McEachran. Seconded by M. Bradley. Carried.



Acting Chair
Adrienne Lee



Secretary-Treasurer
Stephane Thiffeault





SOCIAL SERVICES DIVISION

REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
DEPARTMENT:	HOUSING SERVICES
PREPARED BY:	Melisa Johnson, Manager
REVIEWED BY:	Valerie Colasanti, General Manager Stéphane Thiffeault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
SUBJECT:	Victoria Street Parking Lot

BACKGROUND

City of Sarnia Council, at its meeting on July 10, 2023, declared a portion of the Victoria Street Parking Lot surplus by endorsing the following motion:

#6: White/Gillis: That Sarnia City Council declares a portion of Victoria Street Parking Lot surplus, in concept, and directs staff to initiate the sale and disposition of land process and donate the property to the County of Lambton for affordable housing projects; and

That Sarnia City Council directs City staff to meet with County staff and report back at the next meeting on the required percentage of the land.

Carried.

Lambton County Council, at its meeting on October 18, 2023, received a report regarding an Affordable Housing Site Review. The report advised that a multi-year portfolio-scale strategic development plan would be prepared. This plan would consider the Victoria Street parking lot site and make recommendations on its potential use for affordable housing.

This plan was presented to Council and included a proposed development on the Victoria Street parking lot site that would utilize the entire property to create 267 units. Council endorsed this plan at its meeting on February 7, 2024. The proposal included in this plan was provided to City of Sarnia staff on February 22, 2024.

City of Sarnia Council, at its meeting on May 6, 2024, endorsed the following motion:

That Sarnia City Council declares the entirety of the Victoria Street Parking Lot surplus and directs staff to initiate the sale and disposition of land process and donate the property to the County of Lambton for affordable housing projects; and

That, as a condition, the County of Lambton be requested to demonstrate progress within a year; and

That Sarnia City Council request that the County of Lambton include public parking as part of their proposed development; and

That the County of Lambton's plan be presented back to Sarnia City Council prior to final approval.

This report is to seek direction from Council regarding the Victoria Street property.

DISCUSSION

Staff have been reviewing potential development site for supportive housing in the community and have flagged the Victoria Street Parking Lot as a location. Subject to Council's acceptance of the donated Parking Lot, a project concept for this property will be considered with Indwell Community Homes, who has recently been awarded the RFP to develop a supportive and affordable housing partnership.

In partnership with Indwell, the project concept for this site could be advanced. This could include architectural services for site design and completion or required studies.

Staff recommend continuing discussions with City of Sarnia Staff with the goal of entering into an Option to Purchase Agreement ("**Option Agreement**"). Funding from different levels of government will be required to advance this project, and so the Option Agreement can be structured so that it may be exercised once the necessary funding is secured. Pursuing an Option Agreement provides benefit to both parties in that the Parking Lot can continue to be used for public parking until the funding is secured; once the funding is secured, the Parking Lot (or a portion thereof) is transferred to the County for the development of the project. County Staff recommend a term of three years for the Option Agreement to be exercisable by the County. Once the Option Agreement is triggered, the County would have one year to demonstrate progress, as required by the City.

Staff recommend against including public parking as part of the development due to insurance issues. As Council is aware, the insurance premiums for Housing have increased 236% in 2024. In addition, when attempting to obtain competitive quotes from other insurers, no quotes were received due to the risk rating for social housing. Our current insurer has advised that slip, trip and fall claims are increasing which could result in further future premium increases. Allowing public parking on the social housing property exposes us to greater risk that slip, trip and fall claims increase which would increase the insurance premiums for our entire portfolio. Public parking can also create concerns regarding available tenant parking, particularly during high attendance events in the downtown area. Staff recommend that if the wish is to maintain public parking on this site, that the City retain a portion of the lot for this use. Whether a portion of public parking is

retained by the City will need to be addressed in the Option Agreement and in advance of pursuing any project concept.

Staff will return to Council for final instructions and directions on the Option Agreement for the donation of the Parking Lot.

The City motion does require the County plan to be presented to City Council prior to final approval. Once the Option Agreement is finalized and signed, the project plan will be presented to County Council for approval before presenting to City Council.

FINANCIAL IMPLICATIONS

The impact to the levy is unknown at this time.

Staff will report back for project approval at a future date with more detailed costing information.

CONSULTATIONS

Consultations have taken place with the C.A.O., General Manager, Social Services, General Manager, Finance, Facilities and Court Services, County Solicitor/Clerk, Assistant County Solicitor/Deputy Clerk, Manager, Procurement and Projects, and the County of Lambton's Housing and Homelessness Plan 2020-2024.

STRATEGIC PLAN

Providing safe affordable housing is in keeping with the County's Mission to promote an enhanced quality of life through the provision of responsive and efficient services accomplished by working with municipal and community partners.

The activities of the Division support the Community Development Area of Effort #3 in the County of Lambton's Strategic Plan, specifically:

- Advocating in a manner that raises the profile of the County and its needs in order to secure improved government supports, funding, grants, and other resources.
- Developing programs and initiatives that address poverty reduction and promote social belonging.
- Planning for and responding to the ever-changing needs of an aging population, homelessness and retaining young people in the community while supporting their transition to being employed community members and future leaders.
- Actively pursuing joint opportunities with community partners that contribute to the well-being of the Lambton Community.

CONCLUSION

The multi-year portfolio-scale strategic development plan to address the affordable and supportive housing crisis in Lambton County recommends the Victoria Street parking lot development. Proceeding with this project will see much needed supportive housing units added to the community.

The County of Lambton Housing and Homelessness Plan 2020 - 2024 sets a strategic direction for housing and homelessness work. One of the key milestones is that by 2024, 75 more affordable housing units will be built with the assistance of government funding. This project supports this milestone.

RECOMMENDATIONS

- a) **That Staff be authorized to enter into further discussions with the City of Sarnia Staff on an Option to Purchase Agreement for the donation of the Victoria Street Parking Lot (“Parking Lot”) from the City of Sarnia; and**
- b) **That Staff return to Council for final instructions and directions on any proposed binding agreement for the donation of the Parking Lot.**



OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
PREPARED BY:	Stéphane Thiffeault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
SUBJECT:	City-County Agreement 2024 Renewal

BACKGROUND

The Corporation of the City of Sarnia (the “City”) and The Corporation of the County of Lambton (the “County”) have, since September 1998, been parties to the agreement recorded in the attached document entitled *Final Resolution to the City/County Negotiations*, colloquially referred to as the City-County Agreement (hereinafter, the City-County Agreement”).

The City-County Agreement was reached after the City rejoined the County system in 1991 under the *Sarnia-Lambton Act, 1989*.¹ The agreement addressed outstanding issues between the parties at the time. It is now up for renewal in June/July 2024.

This report seeks Council’s authorization to renew the agreement for a further five-year period.

DISCUSSION

As noted above, the City-County Agreement was entered into in September 1998.

Since then, the parties have renewed the agreement, on its current terms and conditions, on four separate occasions, namely in 2003, 2007, 2013 and, more recently, in 2019.

In 2019, at its July 3, 2019 meeting, County Council adopted the following resolution to renew the agreement through to 2024:

#13: Bradley/Hand: That the memorandum dated July 3, 2019, regarding the City/County Agreement be received and the agreement renewed for another 5 years.

¹ The *Sarnia-Lambton Act, 1989* was repealed with the enactment of the *Municipal Act, 2001*.

The City-County Agreement is a political framework reached between the parties. It has accomplished its goal of improving relations amongst the parties over the years, as exemplified by its successive renewals.

In addition to the parties' other commitments thereunder, the agreement sees the County contributing to the costs that the City incurs for its planning department (as a reminder, the remaining County municipalities are served through the County's internal resources) and to the costs for the City of Sarnia Police to provide court security at the County's Provincial Offences Court and the Sarnia provincial courthouse located 750 Christina St., Sarnia.

Over the term of the latest five-year renewal, those contributions were as follows:

Year	Planning \$	Court Security \$ ²
2024	\$916,629	\$805,122
2023	\$926,323	\$800,246
2022	\$926,322	\$805,112
2021	\$908,159	\$854,776
2020	\$890,352	\$920,625
2019	\$804,310	\$877,492
Original 1998	\$314,838 (set and then subject to cost of inflation)	\$200,000 (estimated)

With the pending expiry of City-County Agreement, County Council has the option of renewing, renegotiating and/or simply letting the agreement lapse.

It is recommended that County Council renew the agreement.

² Actuals for 2023 communicated by the SPS are greater than the sum noted and granted. Partially funded by Provincial Court Security Prisoner Transportation Grant.

FINANCIAL IMPLICATIONS

There are no direct, unanticipated financial implications arising from the renewal of the City-County Agreement, should County Council opt to renew it. Financial contributions that have historically been made, subject to annual increases, will simply continue. Those will continue to be reflected in the County budget.

CONSULTATIONS

The CAO of the City of Sarnia together with the following internal resources were consulted on the subject matter of this report: General Manager, Finance, Facilities and Court Services; General Manager, Infrastructure & Development, and the County Clerk.

STRATEGIC PLAN

This decision sought of Council in this report is consistent with Area of Effort #2 identified in the County's strategic plan in that it continues to promote partnerships and improved relations.

CONCLUSION

The County and the City have been parties to the City-County Agreement since September 1998. The agreement has since been renewed on its current terms and conditions since then, on four separate occasions. The agreement is scheduled to expire in June/July 2024.

RECOMMENDATION

If County Council wishes to renew the City-County Agreement, it ought to adopt the following resolution, which is recommended:

That the County renew for a further five-year term its City-County Agreement with the City, on its current terms and conditions, so that the agreement now expires in July 2029.

FINAL RESOLUTION TO THE CITY/COUNTY NEGOTIATIONS

Revised October 3, 2007

**PRESENTATION BY THE COUNTY REPRESENTATIVES TO THE
CITY/COUNTY NEGOTIATING COMMITTEE**

1. **ELECTION OF THE WARDEN:** We recommend that the position of Warden be for a 2-year term and that the Warden continue to be elected from sitting members of County Council.

2. **PROVINCIAL OFFENCES:** We recommend the following:

“That subject to a satisfactory agreement with the Province to accept the transfer of responsibility for the administration of the Provincial Offences Act Programme, the County be responsible for the administration of such programme, subject to the following terms and conditions”:

 - (a) That all revenues received therefrom be applied towards the general levy;

 - (b) That all employees hired as staff or by way of contract to administer the programme, be employees of the County as per provincial policy;

 - (c) That the County agree to be responsible for paying for Court room security (currently estimated at \$200,000.00 per annum in 1998).

 - (d) That all employees hired as staff or by way of contract to provide court room security “continue to be employees of the Sarnia Police Services Board”.

3. **LANDFILL SITES/ROADS:**
 - (a) **Waste Management:** We recommend that we continue to charge for Waste Management services under the current system which is levy for administrative and debt charges, and a partial direct cost for waste disposal, until the year 2000, and at that time, we return to a full levy system for waste management.

We also recommend that staff investigate a method of providing incentives, from the Waste Reduction/Education Reserve monies received annually under the contract with Philip/Canadian Waste, to municipalities in order to continue to manage and reduce their waste stream, to be ready once the move occurs back to the levy in the year 2000.


FINAL RESOLUTION TO THE CITY/COUNTY NEGOTIATIONS

Page 2.

4. LEVY VS USER PAY: We recommend that all County services be on the levy and that we implement the same by the year 2000.
5. PLANNING DEPARTMENT: We recommend that the City and County continue to maintain their own separate Planning Departments, and that the net costs of the City Department be paid for through the County levy, (Such costs are initially set at \$314,838.00 in 1998, and may be increased annually according to the rate of inflation. Increases over and above such rate of inflation increases shall be approved by the County).

and that the two Departments be encouraged to share resources when appropriate,

and that staff be authorized to work out the details and report back at the next meeting.
6. CITY-COUNTY RELATIONS: We recommend that the County CAO and the City Manager work more closely on matters within the County that directly affect the City of Sarnia, and vice versa.
7. TERM OF THIS AGREEMENT: We recommend that this package deal be put in place to the end of the year 2012.

	OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER
REPORT TO:	WARDEN AND LAMBTON COUNTY COUNCIL
PREPARED BY:	Stéphane Thiffeault, Chief Administrative Officer
MEETING DATE:	June 5, 2024
SUBJECT:	County of Lambton Strategic Plan 2024-2027

BACKGROUND

The County’s current Strategic Plan was last updated in 2019.

As a matter of practice, the County engages in a strategic plan exercise during the first year of each new term of office.

To that end, at its October 4, 2023, meeting, County Council instructed staff to review and update the County’s Strategic Plan with the assistance of a committee comprised of the Warden, Deputy Warden, and one Council member from each municipal quadrant.

On November 1, 2023, County Council approved the appointment of its committee. Warden Kevin Marriott, Deputy Warden Brian White, and members Jeff Agar, Bev Hand, Dan Sageman and Bill Dennis were appointed to the committee (the “**Committee**”).

Staff and the Committee have revised the County’s Strategic Plan and hereby present it to Council for ratification.

DISCUSSION

As noted in its October 4, 2023 report, the County engages in periodic strategic plan review exercises. The current strategic plan was last reviewed in 2019, and therefore it is time to review and refresh the same.

As early as September 2023, staff started soliciting input from all Divisions on the contents of, and suggested revisions, to the Strategic Plan. Over the ensuing months, each Division provided their input. Suggested edits culminated in a draft plan which was presented to the Committee for its consideration.

The Committee met and considered and reviewed the Strategic Plan. That process has led to the adoption of the draft plan attached hereto presented to Council for approval.

In short, the following were added to the plan:

- land acknowledgement;
- a brief history of the County;
- a description of Lambton's geography; and
- a summary of Lambton's demographics, municipal federation, governance, and operations.

In addition to the above, which were added to the Strategic Plan for additional context¹, the Plan continues the overall ethos of the current plan, namely the County's vision of being a caring, growing and innovative organization/community. That vision has served the organization well over the years and remains relevant today.

In keeping with that vision, the Strategic Plan sets out the following areas of effort and objectives related thereto:

1. Economic Development and Prosperity;
2. Services and Communications;
3. Community Development, Health and Wellness;
4. Progressive Organizational Culture;
5. Partnerships; and
6. Corporate Sustainability.

Importantly, Council has over time approved a constellation of operational frameworks and oversight plans relevant to those areas of efforts, including the following, which are now incorporated into the document:

- Supportive and Affordable Housing Strategic Development Plan,
- Community Safety and Well-Being Plan,
- Age Friendly Community Planning,
- Lambton Drug & Alcohol Strategy,
- Child Care and Early Years 5-Year Service System Plan; and

¹ That information will also serve the County in onboarding new employees.

- Cultural Services Strategic Plan.

Those are now all brought together formerly under our Strategic Plan, in recognition of the diverse nature of the County's service and program offerings.

FINANCIAL IMPLICATIONS

There are no financial implications related to the subject matter hereof.

CONSULTATIONS

All Divisions and their General Managers and management team were consulted on the subject matter hereof, together with our Communications and Marketing Coordinator and Council's Strategic Plan Committee.

CONCLUSION

Council engages in a strategic plan review process each term. To that end, on October 4, 2023, Council instructed staff to review and refresh the County's Strategic Plan, with the assistance of the Council-appointed Strategic Plan Committee.

A revised and refreshed Strategic Plan, which incorporates new content for context as well as various Council-adopted operational frameworks and plans, is attached for Council's consideration and ratification.

RECOMMENDATIONS

That the attached County of Lambton Strategic Plan 2024-2027 be approved.



Strategic Plan

2024-2027

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LAND ACKNOWLEDGEMENT

The County of Lambton acknowledges that this land on which we reside is part of the ancestral land of the Chippewa, Odawa, and Potawatomi peoples, referred to collectively as the Anishinaabeg. It is through the connection of the Anishinaabeg with the spirit of the land, water, and air that we recognize their unique cultures, traditions, and values. Together as treaty people, we have a shared responsibility to act with respect for the environment that sustains all life, protecting the future for those generations to come.





The County

History

Through its habitation, settlement, and development, the history of Lambton County stretches back thousands of years. Dating back to the late 1700s, Lambton County was once part of the “District of Hesse”, later known as the “Western District”, that included a large tract of British territories west of Long Point on Lake Erie that essentially included all of western Ontario. The District had appointed administrators who were responsible for property assessments and taxation to fund local improvements.

District boundaries changed several times as the population grew, and territorial divisions were renamed over time. Treaties were signed between the Crown and the Indigenous peoples who inhabited these lands, including the Chippewa, Odawa, and Potawatomi, referred to collectively as the Anishinaabeg. Lambton County was part of the Huron Tract, which was negotiated under Treaty #29 in 1827, and includes lands associated with Sombra Township, negotiated under Treaty #7 in 1796, and the Long Woods Tract, negotiated under Treaty #21 in 1819.

The treaties the Crown signed with Indigenous peoples since the 18th century permitted the evolution of Lambton as it is known today, providing land in the Western District for settlement and industrial development.

With the passage of the Municipal Corporations Act (also known as the Baldwin Act) in 1849, the districts were abolished and replaced with a two-tier system of municipal government that saw counties as the senior local level. It was a result of this legislation that Lambton was incorporated as The Corporation of the County of Lambton (“Lambton County”), which is why the County’s Coat of Arms incorporates the 1849 year in its design. Lambton was initially unified with two other neighbouring counties for municipal purposes, until 1852 when it constituted a standalone “Provisional County”. The earliest record of Lambton County’s municipal transactions is quoted from a minute book recording the “meeting of the Provisional Council of the County of Lambton, held at Port Sarnia, on the 15th day of April, 1852”. At the time, Thomas Fisher of the Township of Moore served as the County’s first Warden.

In 2024, The Corporation of the County Lambton commemorates its 175th anniversary and celebrates its role as a unified federation of local municipalities that work together with a spirit of collaboration, innovation, and ambition.



county of lambton 'crest'
revised april 8-01

Geography

Lambton County is located in Southwestern Ontario, nestled along Lake Huron and the St. Clair River, next to the state of Michigan. It is comprised of approximately 3,000 square kilometres that feature many natural attributes including beautiful blue waters, sandy beaches, fertile farmlands, and rare and unusual wildlife and habitats. Its Carolinian life zone is home to many unique plants and animals found nowhere else in Canada. Southern flying squirrel, blanding's turtle, the towering tulip tree, rare wild lupine, and the endangered dense blazing star are all residents in Lambton's celebrated wild environments.

Demographics

Lambton County is home to a diverse and welcoming population of approximately 128,000 residents.

Along with its strong roots in the agriculture, chemical, and oil and gas industries, Lambton County counts bio-chemicals, education, fabricating, health services, manufacturing, research, and tourism amongst its economic sectors.





Municipal Federation

Lambton County is an upper-tier government and home to the following 11 local municipalities, each with its own unique history and identity:

- Municipality of Brooke-Alvinston
- Township of Dawn-Euphemia
- Township of Enniskillen
- Municipality of Lambton Shores
- Village of Oil Springs
- Town of Petrolia
- Town of Plympton-Wyoming
- Village of Point Edward
- City of Sarnia
- St. Clair Township
- Township of Warwick



Governance

The County is governed by a council of 17 elected municipal representatives, representing each of its 11 local municipalities.

The County seat is located within the Town of Plympton-Wyoming, which is the location of the County Administration Building and Council Chambers.

Services and Operations

Lambton County is one of the area’s largest employers. It employs over 1,300 employees within the following divisions:

- Office of the CAO
- Corporate Services
- Cultural Services
- Infrastructure & Development Services
- Finance, Facilities and Court Services
- Long-Term Care
- Public Health Services
- Social Services



The County's diverse and talented workforce delivers hundreds of services and programs to our residents, allowing our community to flourish.

Services and operations include:



Long-Term Care

through three long-term care homes and related community services including Adult Day Programs and Lambton County Connects.



Public Health Services

including program, service, and policy development, involving health promotion, health protection, and clinical & family services.



Emergency Medical Services

through nine ambulance bases and a Community Paramedic program.



Social Services

including employment and income support, community housing, homelessness prevention, and children's services.



One Art Gallery

with Category 'A' designation from the Department of Canadian Heritage.



Three Museums

including a National Historic Site (the Oil Museum of Canada).



Library Services

through 25 library locations.



Public Works

including maintaining 646 road kilometres, 190 bridges and culverts, and landfills.



Planning Services



Building Services



Provincial Offences Court



Strategic Plan

The County has operated under several successive strategic plans over the years. This Strategic Plan confirms and builds upon those prior plans and the County's established mission, vision, values, and priorities.

This Strategic Plan serves to set current priorities, confirm the principles that guide our actions and decision-making, and guides the County in its continued evolution.

This Strategic Plan sets out the County's:

- 1. Guiding Principles**
- 2. Vision**
- 3. Mission**
- 4. Areas of Effort**



Guiding Principles

The following core principles guide the County's actions, decision-making, and operations:

- Effective governance demonstrated through financial sustainability, openness, and transparency;
- Collaboration and partnerships;
- Inclusiveness;
- Environmental stewardship; and
- Recognition of, and respect for, the uniqueness and distinctiveness of its local municipalities, First Nations, and stakeholders.

Vision

The County is a caring, growing, and innovative community, committed to creating a better future for all.

Caring: A community of people working together, volunteering, and supporting one another. Lambton County is a place where people practice an authentic concern for the well-being of their neighbours and their environment, both now and for the future.

Growing: Striving for economic expansion and the diversification of Lambton's economic base while modelling environmental sustainability. A community that fosters the creation of employment opportunities for people from all walks of life while cultivating prospects relevant to youth and new residents.

Innovative: Creatively working together and piloting new ideas to meet current and future needs, aspirations, and values of Lambton County residents.



Mission Statement

Working with municipal and community partners and stakeholders, the County provides efficient, responsive, and sustainable services and programs to enhance the quality of life of its citizens. In doing so, the County is committed to sustainability, economic growth, and environmental stewardship.

Outcomes

Economic Growth: Using and developing skills and assets to achieve positive economic growth that can provide the employment and economic activity necessary to allow the community to thrive.

Environmental Stewardship: Practicing sound environmental principles that are transferable from one generation to the next, and that promote and protect local waterways, shorelines, marshes, agricultural lands, and other components of the natural environment.

Enhanced Quality of Life: Building a community where residents are safe and healthy; feel a sense of belonging, pride, and purpose; and care for one another.

Although the above sets out the guiding principles that will govern the County's general actions, decision-making, and operations, the following areas of effort set out the County's specific areas of focus over the next four years.



Areas of Effort

The County of Lambton is committed to the following areas of effort:



Economic Development and Prosperity

Service and Communications



Community Development, Health, and Wellness



Progressive Organizational Culture



Partnerships



Corporate Sustainability





1. Economic Development and Prosperity

The County will focus on economic growth and prosperity. Working with organizations such as the Sarnia-Lambton Economic Partnership, Tourism Sarnia-Lambton, and the Western Sarnia-Lambton Research Park, the County will contribute to economic growth and prosperity by:

- Advocating for, and promoting, economic diversification;
- Supporting enhanced advocacy to attract increased senior government supports and private sector investment;
- Leading community branding while executing an evolving, multi-faceted marketing plan that strengthens awareness of the benefits of the Lambton County area;
- Highlighting the natural, cultural, and recreational assets of Lambton County; and
- Adopting policies and practices to increase the County's population to support economic growth and evolving workforce demands.





2. Services and Communications

The County is focused on the provision of responsive services and programs, independently and through partnerships, and is committed to progressive and effective communications in promoting the same, by:

- Anticipating and aligning service delivery to emerging needs and expectations (including changing demographics);
- Engaging and informing residents, stakeholders, and municipal partners of the County's services, programs, opportunities, and challenges; and
- Advocating Lambton County's perspective on provincial and federal programs and legislative amendments.





3. Community Development, Health, and Wellness

The County's divisions follow various Council-approved strategic planning documents that provide direction in respect to Community Development, Health and Wellness. The County is committed to capitalizing on opportunities that enrich the quality of life and future prospects of the community, by:

Community Development

- Strengthening the County's advocacy and lobbying efforts with other levels of government to raise the profile of the County and its needs to secure improved senior government supports, funding, grants, and other resources to meet emerging infrastructure and service needs;
- Consulting with the community and stakeholders on ways to increase housing options and affordability, and innovative programs and initiatives that focus on poverty reduction and promote social belonging;
- Supporting the development of a variety of affordable housing to meet demand;
- Implementing the approved actions of the *Cultural Services Division Strategic Plan* to advance cultural development in Lambton County for economic, social, educational, and community benefit; and
- Advocating for the continuous improvement of internet/broadband infrastructure.

Community Health and Wellness

- Implementing, monitoring and updating community health and wellness-related plans and priorities, including, but not limited to, the *Housing and Homelessness Plan*, *Community Safety & Well-Being Plan*, the Long-Term Care division's mission, vision, and values, *Age Friendly Community Planning* framework, Lambton Public Health's strategic priorities, *Lambton Drug & Alcohol Strategy*, *Lambton EMS Master Plan*, and *Child Care and Early Years 5-Year Service System Plan*; and
- Advocating for, and supporting access to, mental health and addiction services.



4. Progressive Organizational Culture

The County is committed to maintaining a progressive organizational culture that supports the County's Vision, Mission, and Areas of Effort, by:

- Recruiting and retaining the best available talent based on fair, inclusive hiring practices;
- Investing in technology to modernize delivery of services and operations;
- Encouraging staff participation and input through effective communication and listening;
- Providing professional development opportunities that support staff and Council roles and responsibilities, encourage individual growth, and build leadership capacity;
- Valuing excellence and recognizing the contributions of staff, Councillors, and volunteers; and
- Taking a proactive approach towards succession planning, talent development, and knowledge transfer.





5. Partnerships

The County is committed to developing strong relationships with community partners, municipalities, and First Nations by:

- Cultivating sustainable relationships that include strategies to improve communication and understanding, and provide mutual assistance on projects;
- Collaborating with strategic partners to leverage available resources and service opportunities;
- Hosting regular engagement opportunities to facilitate information sharing with partners; and
- Exploring public-private partnerships aimed at benefitting the community.





6. Corporate Sustainability

The County is committed to ensuring long-term environmental and financial sustainability in all its operations, by:

- Continuing to implement strong financial plans, policies, and practices that bolster and safeguard municipal services and infrastructure;
- Committing to a sound *Asset Management Plan* to maintain and fund critical infrastructure;
- Developing and implementing a long-term financial plan that includes reserves and reserve funds, debt and tax rate strategy, and revenue growth and diversification;
- Increasing external sources of revenue in an effort to mitigate reliance on property taxes;
- Adopting and promoting environmentally sustainable practices in the face of climate change; and
- Undertaking environmental initiatives that protect and enhance woodlots and the County's natural heritage features, and target waste reduction, energy conservation, lower fuel consumption, and the use of sustainable technologies and processes.



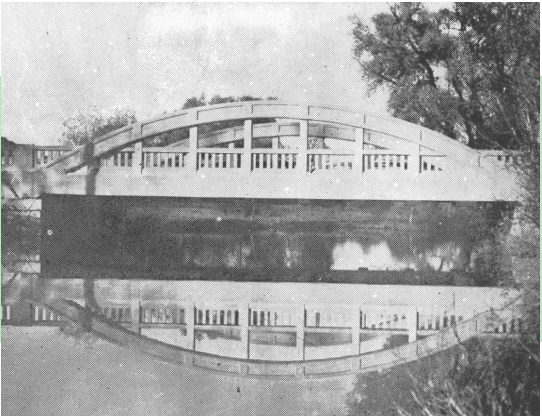


Photo Credits

Page 1 - County Administration Building, 2023 (Source: County of Lambton)

Page 2 - (Top to bottom) County Building, 1904 (Source: Lambton County Archives); Council Chambers (Source: County of Lambton)

Page 3 - (Left to right) Pinery Provincial Park (Source: Southwest Ontario Tourism Corporation); Canatara Park (Source: Southwest Ontario Tourism Corporation); Pinery Provincial Park (Source: Southwest Ontario Tourism Corporation)

Page 4 - North Lambton Lodge (Source: County of Lambton Long-Term Care Division)

Page 5 - County of Lambton Crest (Source: County of Lambton)

Page 6 - (Top to bottom) Aerial photographs of Corunna, Farmland, and NOVA Chemicals Corunna Plant (Source: Sarnia-Lambton Economic Partnership)

Page 7 - (Top to bottom) County Administration Building Grand Opening, 1981 (Source: County of Lambton); Southwestern Integrated Fibre Technology Rural Broadband Announcement, 2019 (Source: County of Lambton)

Page 8 - (Bottom left) Students at Northern Collegiate receiving an anti-polio vaccine, 1956 (Source: Lambton County Archives); (Bottom centre) Clearwater Arena COVID-19 Immunization Clinic, 2021 (Source: Lambton Public Health); (Top right) Bonnie Doon Creek Bridge Rehabilitation, 2023 (Source: County of Lambton); (Bottom right) Roadwork in the City of Sarnia, 1960 (Source: Lambton County Archives)

Page 10 - Lambton Shared Service Centre, 2023 (Source: County of Lambton)

Page 11 - (Top to bottom) Oil history, near Kelly Road and Gumbed Line (Source: Lambton County Archives); Oil Museum of Canada (Source: Oil Museum of Canada); Oil Museum of Canada (Source: Oil Museum of Canada)

Page 12 - (Top to bottom) Miniature therapy horse visiting with people living at North Lambton Lodge, 2023 (Source: County of Lambton Long-Term Care Division); Party at North Lambton Rest Home (Source: Lambton County Archives)

Page 14 - Lambton Public Health (Source: County of Lambton)

Page 16 - (Left to right) Agriculture, Threshing, 1940s (Source: Lambton County Archives); Harvesting (Source: Sue Smith)

Page 17 - (Top to bottom) Lambton County Court House, 1857 (Source: Lambton County Archives); Court Room, Lambton Shared Services Centre, 2023 (Source: County of Lambton)

Page 19 - (Left to right) Willems of Willems Bros Construction looks at the facility sign on the Lambton Heritage Museum, 1970s/80s (Source: Lambton Heritage Museum); Lambton Heritage Museum, 2019 (Source: Lambton Heritage Museum)

Page 20 - (Left to right) Bluewater Bridge Construction, 1938 (Source: Lambton County Archives); Bluewater Bridge aerial photograph (Source: Sarnia-Lambton Economic Partnership)

Page 21 - (Left to right) Sarnia Ambulance Services, 1963 (Source: Lambton County Archives); Forest Emergency Medical Services Base, 2017 (Source: County of Lambton)

Page 22 - (Top left to right) Brigden Fair, 1950s/60s (Source: Lambton County Archives); Brigden Fair, 2016 (Source: Tourism Sarnia-Lambton) (Middle left to right) Schoolhouse and students in Dawn Township (Source: Lambton County Archives); Dawn School (Source: Bill Baker) (Bottom left to right) Bear Creek Bridge, 1940s (Source: Lambton Heritage Museum); Bear Creek Bridge, 2020 (Source: County of Lambton)

Page 24 - Tundra swans in the Thedford Bog (Source: Tourism Sarnia-Lambton)



Acknowledgements

This version of the County's Strategic Plan was updated during the 2023-2026 term of Lambton County Council. Council and senior staff undertake a comprehensive review of the Strategic Plan once per term of Council.

For more information, contact:

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administration@county-lambton.on.ca
www.lambtononline.ca

**MINUTES
COMMITTEE OF THE WHOLE**

(Infrastructure & Development Services/Public Health Services – Emergency Medical Services/Cultural Services/Long-Term Care/Corporate Services/Finance, Facilities and Court Services/Social Services)

May 15, 2024

A meeting was held at the Western Sarnia-Lambton Research Park, 1086 Modeland Rd, Sarnia, Building 1040, Room B1A/B at 9:00 a.m. on the above date.

Present

Chair K. Marriott and Members J. Agar, G. Atkinson, D. Boushy, M. Bradley, T. Case, D. Cook, D. Ferguson, B. Hand, B. Loosley, C. McRoberts, S. Miller, D. Sageman, I. Veen and B. White attended in person. Members A. Broad and B. Dennis attended virtually. Various staff were present including the following General Managers: Mr. J. Cole, General Manager, Infrastructure and Development Services, Mr. A. Taylor, General Manager, Public Health Services, Mr. A. Meyer, General Manager, Cultural Services, Ms. J. Joris, General Manager, Long-Term Care, Mr. L. Palarchio, General Manager, Finance, Facilities and Court Services, Ms. V. Colasanti, General Manager, Social Services, Mr. R. Beauchamp, Assistant County Solicitor/Deputy Clerk, and Mr. S. Thiffeault, Chief Administrative Officer.

Absent

None.

Disclosure of Pecuniary Interest

Councillor B. Loosley declared a pecuniary interest regarding item 4. A) a) of the Committee of the Whole (Open Session) agenda dated May 15, 2024, referring to the Public Health Services report dated May 15, 2024, regarding 2023 Ambulance Response Times due to his son being employed with Lambton EMS, and therefore recused himself on motion #3 of this day's minutes.

INFRASTRUCTURE & DEVELOPMENT SERVICES DIVISION

Correspondence to Receive and File

PD 06-01-24 A resolution from the Town of Plympton-Wyoming, dated April 10, 2024 regarding Securing Access to Natural Gas For Our Community and Ontario.

PW 06-02-24 An email from Erin Kwarciak, Clerk, Town of Plympton-Wyoming, received April 11, 2024 regarding a letter from Anne & Mike Stewardson, residents of Lambton

Committee of the Whole – May 15, 2024 (page 2)

County, requesting Council to consider putting in a roundabout at the intersection of Egremont Road and Lakeshore Road.

PD 06-03-24 A letter from Daniel Hobson, Manager of Legislative Services/Clerk, Municipality of West Perth, dated April 16, 2024 regarding a resolution as passed by the Municipality of West Perth at its April 5, 2024 Council meeting concerning the Ministry of Natural Resources and Forestry's proposal "Regulation detailing new Minister's Permit and Review powers under the *Conservation Authorities Act*."

PD 06-09-24 A letter from Brianna Collins, Director of Public Works, Town of South Bruce Peninsula, dated April 29, 2024 regarding a resolution as passed by the Town of South Bruce Peninsula at its April 2, 2024 Council meeting. The Town of South Bruce Peninsula is seeking support on the resolution below. See attached for the full resolution.

Therefore be it resolved that the Council of the Corporation of the Town of South Bruce Peninsula hereby request that the province amend Ontario Regulation 391/21: Blue Box, so that producers are responsible for the end-of life management of recycling products from all sources.

#1: Miller/Veen: That correspondence PD 06-01-24, PW 06-02-24, PD 06-03-24 and PD 06-09-24 be received and filed.

Carried.

Information Reports

#2: Atkinson/Sage: That the following Information Reports from the Infrastructure and Development Services Division be received and filed:

- a) Information Report dated May 15, 2024 regarding Emergency Management Coordinator Activities Report – PD 06-04-24.
- b) Information Report dated May 15, 2024 regarding 1st Quarter Statistics and Approval Authority Activity.
- c) Information Report dated May 15, 2024 regarding 1st Quarter 2024 Work in Progress.
- d) Information Report dated May 15, 2024 regarding Building Services 1st Quarter 2024 Statistics.

Carried.

PUBLIC HEALTH SERVICES DIVISION – EMERGENCY MEDICAL SERVICES

Information Report

Information Report dated May 15, 2024 Regarding 2023 Ambulance Response Times

#3: Veen/Cook: That Information Report dated May 15, 2024 regarding 2023 Ambulance Response Times be received and filed.

Carried.

CULTURAL SERVICES DIVISION

Information Reports

#4: Sageman/Atkinson: That the following Information Reports from the Cultural Services Division be received and filed:

- a) Information Report dated May 15, 2024 regarding Libraries First Quarter 2024 Statistics.
- b) Information Report dated May 15, 2024 regarding Museums, Gallery and Archives First Quarter 2024 Statistics.

Carried.

Reports Requiring a Motion

Report dated May 15, 2024 Regarding Libraries Donations, January 1 to March 31, 2024

#5: Agar/Cook: That the Libraries donations, January 1 to March 31, 2024 Report be accepted.

Carried.

Report dated May 15, 2024 Regarding Museums, Gallery and Archives Collections Management March 2024

#6: Agar/Cook: That the Museums, Gallery and Archives Collections Management March 2024 Report be accepted, items recommended for acceptance be approved for inclusion in the respective permanent collections and items recommended for deaccession be removed from the respective permanent collections.

Carried.

LONG-TERM CARE DIVISION

Information Report

Information Report dated May 15, 2024 Regarding Funding Announcements

Committee of the Whole – May 15, 2024 (page 4)

#7: White/Ferguson: That Information Report dated May 15, 2024 Regarding Funding Announcements be received and filed.

Carried.

Councillor B. Hand and Councillor C. McRoberts joined the meeting in person at 9:04 a.m.

CORPORATE SERVICES DIVISION

Correspondence to Receive and File

CORP 06-05-24 A letter from Glen McNeil, Chair, Western Ontario Wardens' Caucus (WOWC) dated April 15, 2024 regarding a resolution as passed by the WOWC at its April 5, 2024 meeting requesting the province to continue funding Small Business Enterprise Centres (SBECs) and increase annual amounts in line with inflation and population growth. The resolution addresses the challenges SBECs face due to stagnant operating funding and short-term agreements and highlights the crucial role these centers play in supporting entrepreneurs and small businesses across Ontario.

CORP 06-07-24 A letter from Yolanda Melburn, Deputy Clerk, Township of Alnwick/Haldimand, dated April 25, 2024, regarding a resolution as passed by the Township of Alnwick/Haldimand at its September 5, 2023 Council meeting regarding its support for the resolutions of the Municipality of South Huron, the Municipality of Chatham-Kent and the Municipality of Shuniah regarding amendments to the *Municipal Freedom of Information and Protection of Privacy Act*.

#8: Case/Boushy: That correspondence CORP 06-05-24 and CORP 06-07-24 be received and filed.

Carried.

FINANCE, FACILITIES AND COURT SERVICES DIVISION

Correspondence from Member Municipalities

FIN 06-06-24 A letter from Amy Burkhart, City Clerk, City of Sarnia, dated January 19, 2024, regarding a resolution as passed by Sarnia City Council at its January 15, 2024 meeting. Sarnia City Council is seeking support on the resolution below. Please see attached for the full motion.

Therefore, be it resolved that Sarnia City Council write a Letter to the Federal government (and copied to other Municipalities for their consideration) strongly urging them to cancel the carbon tax which is financially hurting our citizens at a time when affordability concerns are at an all-time high to ease the financial and inflationary pressure on our Citizens.

#9: Cook/SageMan: That correspondence FIN 06-06-24 be received and filed.

Carried.

SOCIAL SERVICES DIVISION

Correspondence to Receive and File

SSD 06-08-24 A letter from J. Douglas Irwin, Director of Legislative Services/Clerk, Municipality of Trent Hills dated April 25, 2024 regarding Northumberland Inter-Municipal Task Force on Housing and Homelessness motion re: Funding Social Services.

#10: Miller/Atkinson: That correspondence SSD 06-08-24 be received and filed.

Carried.

Correspondence from Member Municipalities

SSD 06-10-24 A letter from Amy Burkhart, City Clerk, City of Sarnia, dated May 8, 2024 regarding a resolution as passed by the City of Sarnia at its May 6, 2024 Council meeting. The City of Sarnia is requesting County Council to consider the resolution below.

That Sarnia City Council, as the largest member of the County, with the largest financial contribution to the County, request that County Council extend the Out of the Cold program providing all the social services that they need at that site, and also ensure that it is truly accessible with low barrier shelter and the necessary reports; and

That Sarnia City Council request that hotel spaces be made available to provide temporary housing for low barrier for the same reason, that we meet the conditions that have been put out by the lawsuits and what they say we must do in order to go ahead and do what we need to do to clean out the park; and

That Sarnia City Council request that Sarnia Police consider prioritizing the areas to patrol at night, that being Rainbow Park, and the downtown core, and the hotels that are being used for safe spaces at this point; and

That Sarnia City Council request that all social services be made available to those two sites in order to be able to provide what we need from a legal point of view to carry out the work that we need to do.

#11: Agar/SageMan: That correspondence SSD 06-10-24 be received and filed.

Carried.

#12: Agar/Bradley: That staff provide a report on the percentage of payments made by each municipality to the County Budget and the percentage of services each municipality receives in return for those contributions on a high-level basis.

Defeated.

Information Reports

#13: Miller/Veen: That the following Information Reports from the Social Services Division be received and filed:

- a) Information Report dated May 15, 2024 regarding Service Manager Annual Information Return.
- b) Information Report dated May 15, 2024 regarding Housing Services Statistical Report - Quarter 1.
- c) Information Report dated May 15, 2024 regarding Housing, Homelessness and Addictions Summit Outcomes Committee.
- d) Information Report dated May 15, 2024 regarding Homelessness Prevention and Affordable Housing Update.

Carried.

Other Business

#14: Bradley/McRoberts: That County Council write, and also request a delegation as soon as possible with, the Hon. Sylvia Jones, Minister of Health seeking the expedition of Bluewater Health's 24-bed residential withdrawal management facility project due to the urgency of the addictions crisis in Lambton County.

Carried.

Valerie Colasanti, General Manager, Social Services Division, invited County Councillors to attend the grand opening of the Lambton Works Centre at Lambton Shared Services Centre on May 22, 2024.

IN-CAMERA

#15: Veen/Loosley: That the Chair declare the Committee go in-camera to discuss the following:

- a) to receive a report and provide instructions regarding negotiations between the County and a third party relating to a development project in the City of Sarnia, pursuant to ss. 239(2)(e)(k) of the *Municipal Act, 2001*.

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- b) to receive a report regarding the potential acquisition of property in the City of Sarnia, and to provide instructions in relation thereto, pursuant to s. 239(2)(c) of *the Municipal Act, 2001*.
- c) to receive a report and provide instructions regarding negotiations between the County and a third party relating to a service agreement, pursuant to s. 239(2)(k) of *the Municipal Act, 2001*.

Carried.

#16: (Motion to be dealt with at the Lambton County Council (CLOSED SESSION) meeting dated June 5, 2024).

#17: (Motion to be dealt with at the Lambton County Council (CLOSED SESSION) meeting dated June 5, 2024).

#18: (Motion to be dealt with at the Lambton County Council (CLOSED SESSION) meeting dated June 5, 2024).

#19: Veen/Loosley: That the Chair declare the Committee go back into Open Session.
Carried.

ADJOURNMENT

#20: Veen/Hand: That the Chair declare the meeting adjourned with the next meeting to be held on Wednesday, June 19, 2024, at 9:00 a.m. at the County Building, Wyoming, Ontario.

Carried.

Time: 9:56 a.m.

Kevin Marriott
Chair

Ryan Beauchamp
Deputy Clerk